	SECURITIES AND EXCHANGE COMMISSION
	WASHINGTON, D.C. 20549
	FORM 10-Q
MARK ONI	E)
/X/	REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934
	FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2001 OR
//	TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934
ı	FOR THE TRANSITION PERIOD FROM TO
	COMMISSION FILE NUMBER 000-19319
	VERTEX PHARMACEUTICALS INCORPORATED
	(Exact name of registrant as specified in its charter)
(State	MASSACHUSETTS 04-3039129 or other jurisdiction (I.R.S. Employer of Identification No.) ation or organization)
30 WAVEI I (Add	RLY STREET, CAMBRIDGE, 02139-4242 MASSACHUSETTS (zip code) ress of principal ve offices, including zip code)
	(617) 444-6100 (Registrant's telephone number, including area code)
equired 934 dur: egistra	cate by check mark whether the Registrant (1) has filed all reports to be filed by Section 13 or 15(d) of the Securities Exchange Act of ing the preceding 12 months (or for such shorter period that the nt was required to file such reports), and (2) has been subject to such equirements for the past 90 days.
	YES /X/ NO / /
	cate the number of shares outstanding of each of the issuer's classes of tock, as of the latest practicable date.
Common	Stock, par value \$.01 per 74,958,290 share
	Class

Part	IFinancial	Information
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Part IFinancial	Information	
Item 1.	Condensed Consolidated Financial Statements	
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	VERTEX PHARMACEUTICALS INCORPORATED	
	CONDENSED CONSOLIDATED BALANCE SHEETS	
SHARE AMOUNTS) equivalents \$346,659 Shor sale receivable  expenses 5,970 assets  cash 14,713 Long sale equipment, net 43,961 1 4) assets 25,335 2 assets	EMBER 31, 2001 2000	
STOCKHOLDERS' E payable	EQUITY Current liabilities: Accounts\$ 6,377 \$ 8,438 Accrued	
expenses	24,054 20,815 Accrued	
interest		
revenue 53,747 28,329	,	

excluding current

portion 9,185 12,269 Convertible subordinated
notes
liabilities
446,083 427,125 Commitments Stockholders' equity: Preferred stock, \$0.01 par value;
1,000,000 shares authorized; none issued and
outstanding
and 73,437,872 shares issued and outstanding at
September 30, 2001 and December 31, 2000,
respectively
capital
Deferred compensation,
netAccumulated other comprehensive
income 12,324 4,227 Accumulated
deficit
stockholders' equity
476,287 514,011 Total liabilities and
stockholders' equity \$922,370 \$941,136
The accompanying notes are an integral part of these condensed consolidated financial statements.
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VERTEX PHARMACEUTICALS INCORPORATED
VERTEX THARMACEUTICALS INCOMPONATED
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
THREE MONTHS ENDED SERTEMBER 20

## RATIONS

CONDENSED CONSCENDATED STATEMENTS OF CHERA
THREE MONTHS ENDED SEPTEMBER 30, (UNAUDITED)  (IN THOUSANDS, EXCEPT PER SHARE DATA) Revenues: Royalties
\$ 2,592 \$ 3,309 Product sales
revenues
17,889 14,664 Total revenues
payments
Cost of service revenues
Research and development
administrative
expenses
operations
9,243 Interest expense(4,927)
(2,666) Debt conversion expense (14,375) Equity in losses of unconsolidated
subsidiary (335) (417) Other expense
principle
4)

\$(11,480) \$(20,224) ======== Basic and diluted net loss per common share before cumulative effect of change in accounting principle \$ (0.39) \$ (0.30) Cumulative effect of change in accounting principlederivativesbasic and diluted 0.24Basic and diluted net loss per common share \$ (0.15) \$ (0.30) ======== Basic and diluted weighted average of number common shares
outstanding
74,682 67,462 PRO FORMA AMOUNTS ASSUMING THE 2001
ACCOUNTING CHANGE RELATED TO REVENUE RECOGNITION IS
APPLIED RETROACTIVELY(2): Net
loss
\$(11,480) \$(24,151) ======= ===== Basic and diluted
net loss per common share \$ (0.15) \$
(0.36) ====== =====
(1) Con Note 2

- (1) See Note 2.
- (2) See Note 3 "Change in Accounting Principle--Revenue Recognition."

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### VERTEX PHARMACEUTICALS INCORPORATED

### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

NINE MONTHS ENDED SEPTEMBER 30, (UNAUDITED) (IN THOUSANDS, EXCEPT PER SHARE DATA) Revenues:
Royalties\$ 8,050 \$ 9,388 Product
sales
revenues 17,786
14,242 Collaborative and other research and development revenues
49,735 44,581 Total revenues
115,965 107,996 Costs and expenses: Royalty payments 2,733
3,246 Cost of products sold 19,500 23,377
Cost of service revenues
Research and development 104,048
71,469 Sales, general and administrative
Merger related costs 21,293
expenses 192,244
137,299 Loss from operations
(76,279) (29,303) Interest income
22,739 Interest
expense(14,809) (6,597) Debt conversion
expense
expense
principles
3) (25,901) (3,161) Cumulative effect of change in accounting principlederivatives (Note 4) 17,749
Net
loss \$(62,973) \$(31,754) ======= Basic and diluted net loss per common share before cumulative effects of

changes in accounting principles \$ (0.74) \$ (0.43)  Cumulative effect of change in accounting principle revenue recognitionbasic and diluted
loss \$(37,072) \$(36,438) ======== Basic and diluted net loss per common share \$ (0.50) \$ (0.55) ========
(1) See Note 2.
(2) See Note 3 "Changes in Accounting PrincipleRevenue Re
The accompanying notes are an integral part of these cond

Recognition."

The accompanying notes are an integral part of these condensed consolidated financial statements.

## VERTEX PHARMACEUTICALS INCORPORATED

### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

NINE MONTHS ENDED SEPTEMBER 30, 2000 2001 RESTATED(1) (UNAUDITED) (IN THOUSANDS) Cash flows from operating activities: Net
loss
assets and liabilities: Accounts
receivable
expenses
. (472) Other current assets (1,213) (2,699) Accounts
payable(2,061) 168 Accrued
expenses
3,778 20,320 Accrued interest
(4,338) 544 Other current liabilities 293 1,604
Deferred
revenue
operating activities (50,331) (5,137)
activities: Purchase of
investments
affiliate (50)
Expenditures for property and equipment(42,171) (8,549)  Restricted
cash(11,516) 453 Other
assets
(3,319) (1,710) Net cash used

(154,197)
notes
(16,038) Principal payments on notes payable

in investing activities..... (112,859)

#### (1) See Note 2.

The accompanying notes are an integral part of these condensed consolidated financial statements.

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### VERTEX PHARMACEUTICALS INCORPORATED

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

### 1. BASIS OF PRESENTATION

On July 18, 2001, Vertex Pharmaceuticals Incorporated ("Vertex" or the "Company") completed a merger with Aurora Biosciences Corporation ("Aurora"). Aurora is an industry leader in assay development, screening and cell biology capabilities. Aurora's core technologies include a broad portfolio of proprietary fluorescence assays and screening platforms designed to provide an integrated solution for drug discovery. Vertex obtained all of Aurora's outstanding common stock in a tax-free, stock for stock transaction, for approximately 14.1 million shares of Vertex common stock. Each share of Aurora common stock issued and outstanding prior to the merger was exchanged for approximately 0.62 of Vertex common stock. Upon completion of the merger, the outstanding Aurora stock options became options to purchase shares of Vertex common stock, at the same exchange ratio of 0.62. The transaction has been accounted for under the pooling-of-interests method. Accordingly, all prior period consolidated financial statements presented have been restated to include the combined results of operations, financial position and cash flows of Vertex and Aurora as though the merger had been in effect on the dates and for the periods indicated.

The accompanying condensed consolidated financial statements are unaudited and have been prepared by Vertex in accordance with generally accepted accounting principles.

Certain information and footnote disclosures normally included in the Company's annual financial statements have been condensed or omitted. Certain prior year amounts have been reclassified to conform with current year presentation. The interim financial statements, in the opinion of management, reflect all adjustments (including normal recurring accruals) necessary for a fair statement of the results for the interim periods ended September 30, 2001 and 2000.

The results of operations for the interim periods are not necessarily indicative of the results of operations to be expected for the fiscal year, although the Company expects to incur a substantial loss for the year ended December 31, 2001. These interim financial statements should be read in conjunction with the audited financial statements of Vertex prior to the merger with Aurora for the year ended December 31, 2000, which are contained in the Company's 2000 Annual Report to its shareholders and in its Form 10-K, as well as the supplemental financial statements of Aurora BioSciences for the year ended December 31, 2000 contained on Form 8-K, filed with the Securities and

#### 2. ACCOUNTING POLICIES

### REVENUE RECOGNITION

Vertex's collaborative and other research and development revenue is primarily generated through collaborative research and development agreements with strategic partners for the development of small molecule drugs that address major unmet medical needs. The terms of the agreements typically include non-refundable license fees, funding of research and development, payments based upon achievement of certain milestones and royalties on product sales.

In the third quarter of 2001, in connection with an overall review of accounting policies concurrent with the merger with Aurora, Vertex elected to change its revenue recognition policy for collaborative and other research and development revenues from the Emerging Issues Task Force No. 91-6 ("EITF 91-6") method to the Substantive Milestone Method (see Note 3). Under the Substantive Milestone Method, adopted retroactively to January 1, 2001, the Company recognizes revenue from non-refundable, up-front, license and milestone payments, not specifically tied to a separate earnings

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### VERTEX PHARMACEUTICALS INCORPORATED

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. ACCOUNTING POLICIES (CONTINUED) process, ratably over the period of performance. Research funding is recognized as earned, ratably over the period of effort. Milestone payments, based on designated achievement points, are recognized as earned, when the event and

designated achievement points, are recognized as earned, when the event and corresponding payment are deemed substantive and considered at risk at the inception of the collaboration. Previously, the Company had recognized revenue from collaborative research and development arrangements in a manner similar to that prescribed by EITF 91-6.

The cumulative effect of the change in accounting principle related to revenue recognition recorded in the third quarter of 2001, retroactive to January 1, 2001, resulted in a charge to income of \$25,901,000, which is included in the net loss for the nine months ended September 30, 2001. Prior period financial results for the first and second quarters of 2001 have been restated for the retroactive adoption of the Company's new revenue recognition policy to January 1, 2001.

In the fourth quarter of 2000, Vertex changed its method of accounting for revenue recognition in accordance with Staff Accounting Bulletin (SAB) No. 101 ("SAB 101"), Revenue Recognition in Financial Statements to the EITF 91-6 model. Under the EITF 91-6 model, adopted retroactively to January 1, 2000, the Company recognized revenue from research and development arrangements over the period of continuing involvement. Under that model, revenue was recognized for non-refundable license fees, milestones, and collaborative research and development funding using the lesser of the non-refundable cash received or the result achieved using percentage of completion accounting. Where the Company had no continuing involvement, non-refundable license fees were recorded as revenue upon receipt and milestones were recorded as revenue upon achievement of the milestone by the collaborative partner.

The cumulative effect of the change in accounting principle relating to the adoption of SAB 101 in the fourth quarter of 2000, retroactive to January 1, 2000, resulted in a charge to income of \$3,161,000, which is included in the loss for the nine months ended September 30, 2000. Financial results for the three and nine months ended September 30, 2000 have been restated for the retroactive adoption of SAB 101 to January 1, 2000.

### SEGMENT AND RELATED INFORMATION

The Company's business operations have been segregated into two reportable segments (i) Vertex and (ii) Aurora. Vertex seeks to discover, develop, and commercialize major pharmaceutical products independently and with partners. Aurora specializes in industry-leading assay development, screening and cell biology capabilities. The accounting policies of the segments are described in the summary of significant accounting policies (Note 2) and in the respective historical annual financial statements of Vertex and Aurora prior to the merger (Note 1). The Company evaluates segment performance based on loss before the cumulative effects related to changes in accounting policies. The Company does not evaluate segment performance based on the segment's total assets and therefore the Company's assets

### VERTEX PHARMACEUTICALS INCORPORATED

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. ACCOUNTING POLICIES (CONTINUED) are not reported by segment. The following tables contain information about results for the three and nine month periods ended September 30, 2001 and September 30, 2000.
(IN THOUSANDS) VERTEX AURORA TOTAL
Revenues
\$ 19,729 \$21,018 \$ 40,747 Inter-segment revenues
income 10,880 1,343 12,223 Interest
expense(4,762) (165) (4,927) Depreciation and
amortization(3,608) (1,144) (4,752) Equity in losses of unconsolidated
subsidiary
Ended September 30, 2000: Revenues
\$ 17,288 \$19,562 \$ 36,850 Inter-segment revenues
Interest
income
expense (2,377) (289) (2,666) Depreciation and
amortization(2,300) (913) (3,213) Equity in losses of unconsolidated
subsidiary (417) (417) Reportable segment net income (loss)
\$(20,224) ======= ====== Nine Months Ended
September 30, 2001: Revenues
\$ 55,444 \$60,900 \$116,344 Inter-segment
revenues(379) (379) Interest
income 32,621 4,440 37,061 Interest
expense(14,310) (499) (14,809) Depreciation and
amortization (9,190) (3,050)
(12,240) Equity in losses of unconsolidated subsidiary (662) (662) Reportable segment
net loss \$(47,015) \$(7,806) \$(54,821) ======= ======= Nine Months
Ended September 30, 2000:
Revenues
revenuesInterest
income 15,947 6,792 22,739 Interest
expense (5,771) (826) (6,597) Depreciation and
amortization (6,360) (2,675)
(9,035) Equity in losses of unconsolidated subsidiary (393) (393) Reportable segment
net income (loss)
Φ(20,393)
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VERTEX PHARMACEUTICALS INCORPORATED
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
2. ACCOUNTING POLICIES (CONTINUED)
THREE MONTHS ENDED NINE MONTHS ENDED SEPTEMBER 30,
SEPTEMBER 30,
2001 2000 2001 2000 (UNAUDITED) (UNAUDITED) Total net loss
for reportable segments \$(29,229)

\$(20,224) \$(54,821) \$(28,593) Cumulative effect of
change in accounting principle
derivatives
17,749 17,749 Cumulative effect of change in
accounting principle revenue
recognition
(25,901) (3,161)
Total net
loss
\$(11,480) \$(20,224) \$(62,973) \$(31,754) =======

### BASIC AND DILUTED LOSS PER COMMON SHARE

Basic earnings per share is based upon the weighted average number of common shares outstanding during the period. Diluted earnings per share is based upon the weighted average number of common shares outstanding during the period plus additional weighted average common equivalent shares outstanding during the period when the effect is not anti-dilutive. Common equivalent shares result from the assumed exercise of outstanding stock options, the proceeds of which are then assumed to have been used to repurchase outstanding stock using the treasury stock method, and the assumed conversion of convertible notes.

The following table sets forth the computation of basic and diluted earnings (loss) per common share (in thousands, except per share amounts):

```
FOR THE THREE MONTHS FOR THE NINE MONTHS ENDED
SEPTEMBER 30, ENDED SEPTEMBER 30, -----
---- ----- 2001 2000 2001 2000 ----
   ----- Basic and
diluted net loss per common share: Net loss before
   cumulative effect of changes in accounting
principles..... $(29,229)
 $(20,224) $(54,821) $(28,593) Basic and diluted
    weighted average number of common shares
  outstanding.....
74,682 67,462 74,320 65,997 Basic and diluted net
loss per common share before cumulative effect of
           changes in accounting
principles.....
$ (0.39) $ (0.30) $ (0.74) $ (0.43) Anti-dilutive
   common equivalent shares outstanding: Stock
 options........
    18,768 16,911 18,768 16,911 Convertible
 7,261 3,739 7,261
```

Basic and diluted net loss per common share information for the three and nine months ended September 30, 2000 have been adjusted to reflect a 2 for 1 stock split effected in the form of a 100% stock dividend on outstanding shares distributed on August 23, 2000 to shareholders of record as of August 9, 2000.

### 3. CHANGE IN ACCOUNTING PRINCIPLE--REVENUE RECOGNITION

In the third quarter of 2001, in connection with an overall review of accounting policies concurrent with the merger with Aurora, Vertex elected to change its revenue recognition policy for collaborative

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### VERTEX PHARMACEUTICALS INCORPORATED

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

3. CHANGE IN ACCOUNTING PRINCIPLE--REVENUE RECOGNITION (CONTINUED) and other research and development revenues from the EITF 91-6 method to the Substantive Milestone Method. Vertex believes this method is preferable because it is more reflective of the Company's on-going business operations and because it is more consistent with industry practices following the prior year implementation of SAB 101, "Revenue Recognition in Financial Statements", throughout the biotechnology industry. Under the Substantive Milestone Method, adopted retroactively to January 1, 2001, the Company recognizes revenue from non-refundable, up-front, license and milestone payments, not specifically tied to a separate earnings process, ratably over the period of performance. Research funding is recognized as earned, ratably over the period of effort. Milestone payments, based on designated achievement points, are recognized as earned, when the event and corresponding payment are deemed substantive and considered at risk at the inception of the collaboration. Previously, the Company had recognized revenue from collaborative research and development arrangements in a

manner similar to that prescribed by EITF 91-6. Under that model, revenue was recognized for non-refundable license fees, milestones, and collaborative research and development funding using the lesser of the non-refundable cash received or the result achieved using percentage of completion accounting. Where the Company had no continuing involvement, non-refundable license fees were recorded as revenue upon receipt and milestones were recorded as revenue upon achievement of the milestone by the collaborative partner. Pursuant to this change in accounting principle to the Substantive Milestone Method, Vertex recorded a one-time non-cash charge of \$25,901,000. The impact of the adoption of this new accounting policy for revenue recognition for collaborative and other research and development revenues was to defer revenue recognition for certain portions of revenue previously recognized in 2001 under our collaborative agreements into future accounting periods. The results of the first two quarters of 2001 have been restated in accordance with the new revenue recognition policy.

## 4. CHANGE IN ACCOUNTING PRINCIPLE- ACCOUNTING FOR DERIVATIVES UNDER DIG A17; INVESTMENT IN AFFILIATE

In the third quarter of 2001 Vertex adopted Derivative Implementation Group Issue No. A17, "Contracts that Provide for Net Share Settlement" ("DIG A17"). Subsequent to the issuance of SFAS No. 133, "Accounting for Certain Derivative Instruments and Certain Hedging Activities", the FASB established the Derivatives Implementation Group ("DIG") to address and interpret practice issues relating to that standard. On March 21, 2001, the FASB approved DIG Issue No. A17 ("A17") relating to contracts that provide for net share settlement, including warrants of a privately held company. Pursuant to the adoption of DIG A17, Vertex recorded a \$17,749,000 cumulative effect of a change in accounting principle to reflect the value of warrants held in an affiliated private company at July 1, 2001 as income with a corresponding increase to the investment in affiliate caption on the Company's September 30, 2001 balance sheet. The valuation of the warrants was determined based on an independent appraisal. As of September 30, 2001, the warrants no longer qualified as derivatives under DIG A17 due to changes in the terms of the warrants coincident with a financial restructuring of the affiliate. That same restructuring reduced Vertex's relative common stock ownership in the affiliate. Accordingly, effective September 28, 2001, Vertex accounts for the affiliate using the cost method, whereas prior to that date Vertex accounted for its investment in Altus Biologics Inc. ("Altus") under the equity method.

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### VERTEX PHARMACEUTICALS INCORPORATED

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

### 5. COMPREHENSIVE LOSS

For the three and nine months ended September 30, 2001 and 2000, respectively, comprehensive loss was as follows (in thousands):

```
FOR THE THREE MONTHS FOR THE NINE MONTHS ENDED
ENDED SEPTEMBER 30, SEPTEMBER 30, ------
------ 2001 2000 2001 2000
  ----- Net
$(11,480) $(20,224) $(62,973) $(31,754) Changes
  in other comprehensive income: Unrealized
holding gains on investments...... 3,007
3,087 8,251 4,565 Foreign currency translation
adjustment..... 282 (242) (154) (762) -
----- Total change
in other comprehensive income........... 3,289
2,845 8,097 3,803 ------ -----
       ---- Total comprehensive
 loss..... $ (8,191)
$(17,379) $(54,876) $(27,951) ========
```

### 6. RESTRICTED CASH

At September 30, 2001 and December 31, 2000, the Company held \$26,229,000 and \$14,713,000 in restricted cash, respectively. In accordance with operating lease agreements, at September 30, 2001 and December 31, 2000 the Company held in deposit approximately \$25,908,000 and \$9,788,000, respectively, with its bank to collateralize conditional, stand-by letters of credit in the name of the landlord. In January 2001, the Company entered into new operating leases for additional space and facilities. In connection with these leases the Company was required to provide security deposits in the form of stand-by letters of credit. The letters of credit are redeemable only if the Company defaults on the leases

under specific criteria. These funds are restricted from the Company's use during the lease period, although the Company is entitled to all interest earned on the funds. Also included in restricted cash at December 31, 2000 is approximately \$4,592,000 in restricted cash related to a Variable Rate Demand Industrial Revenue Bond; at September 30, 2001 the cash is no longer restricted.

### 7. LEGAL PROCEEDINGS

Chiron Corporation (Chiron) filed suit on July 30, 1998 against Vertex and Eli Lilly and Company in the United States District Court for the Northern District of California, alleging infringement by the defendants of three U.S. patents issued to Chiron. The infringement action relates to research activities by the defendants in the hepatitis C viral protease field and the alleged use of inventions claimed by Chiron in connection with that research. Chiron has requested damages in an unspecified amount, as well as an order permanently enjoining the defendants from unlicensed use of the claimed Chiron inventions. During 1999, Chiron requested and was granted a reexamination by the U.S. Patent and Trademark Office of all three of the patents involved in the suit. Chiron also requested and, over the opposition of Vertex and Lilly, was granted a stay in the infringement lawsuit, pending the outcome of the patent reexamination. That reexamination proceeding is still ongoing and the stay is still in effect. However, a Notice of Intent to Issue a Reexamination Certificate has been issued in two of three Chiron patents in suit. While the length of the stay and the final outcome of the lawsuit cannot be determined, Vertex maintains that the plaintiff's claims are without merit and intends to defend the lawsuit, if and when it resumes, vigorously.

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### VERTEX PHARMACEUTICALS INCORPORATED

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

### 8. RECENT ACCOUNTING PRONOUNCEMENTS

In June 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standard ("SFAS") No. 141, "Business Combinations". SFAS No. 141 requires that all business combinations be accounted for under the purchase method only and that certain acquired intangible assets in a business combination be recognized as assets apart from goodwill. SFAS No. 141 is effective for all business combinations initiated after June 30, 2001 and for all business combinations accounted for by the purchase method for which the date of acquisition is after June 30, 2001.

In June 2001, the FASB issued SFAS No. 142, "Goodwill and Other Intangible Assets," which requires that ratable amortization of goodwill be replaced with periodic tests of the goodwill's impairment and that intangible assets other than goodwill be amortized over their useful lives. The provisions of SFAS No. 142 will be effective for fiscal years beginning after December 15, 2001, and will thus be adopted by the Company, as required, on January 1, 2002. Management does not expect SFAS No. 142 will have a material effect on its financial position and results of operations.

In October 2001, the FASB issued SFAS No. 144 "Accounting for the Impairment of Long-Lived Assets". SFAS No. 144 supercedes SFAS No. 121 "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of" and provides a single accounting model for long-lived assets to be disposed of. The provisions of SFAS No. 144 will be effective for fiscal years beginning after December 15, 2001. Management does not expect SFAS No. 144 will have a material effect on its financial position and results of operations.

### 9. SUBSEQUENT EVENT

In October 2001, the Company re-purchased \$30,000,000 in principle amount of its 5% Convertible Subordinated Notes, due September 2007. As a result of the transactions, the Company will record a \$10,340,000 extraordinary gain in the fourth quarter.

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# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

We are a global biotechnology company. We seek to discover, develop, and commercialize major pharmaceutical products independently and with partners. Chemogenomics, our proprietary, systematic, genomics-based platform, is designed to accelerate the discovery of new drugs and to expand intellectual property coverage of drug candidate compounds and classes of related compounds. This approach, which targets gene families, has formed the basis for several commercial collaborations in which we retain certain rights to downstream revenue. We have four facilities worldwide, in Cambridge, MA, San Diego, CA,

Madison, WI and Oxford, UK, and more than 900 employees.

Our first approved product is Agenerase-Registered Trademark- (amprenavir), an HIV protease inhibitor, which we co-promote with GlaxoSmithKline. We earn a royalty from GlaxoSmithKline from sales of Agenerase. Agenerase has received approval in 37 countries worldwide, including the United States, the 15 member states of the European Union, and Japan, where the drug is sold under the trade name Prozei-TM-. We have more than ten drug candidates in development to treat viral diseases, inflammation, cancer, autoimmune diseases and neurological disorders.

On July 18, 2001, we completed a merger with Aurora Biosciences Corporation ("Aurora"). Aurora specializes in industry-leading assay development, screening and cell biology capabilities. Aurora generates revenue primarily from product sales and services related to assay development and specialized screening services and systems. We obtained all of Aurora's outstanding common stock in a tax-free, stock for stock transaction, for approximately 14.1 million shares of Vertex common stock. The merger was accounted for as a pooling of interests. Accordingly, all prior period consolidated financial statements presented have been restated to include the combined results of operations, financial position and cash flows of Aurora as though the merger had been in effect on the dates indicated.

We have significant drug discovery, development and commercialization collaborations with Aventis, Eli Lilly, GlaxoSmithKline, Kissei, Novartis, Schering AG (Germany), Serono and Taisho. Following the integration of Aurora's business with ours, we have significant collaborations with Eli Lilly, Pfizer and Merck for the development of specialized screening platforms. These collaborations provide us with financial support and other valuable resources for our research programs, development of our clinical drug candidates, and marketing and sales of our products.

We have incurred operating losses since our inception and expect to incur a loss in 2001. We believe that operating losses will continue beyond 2001 as we are planning to make significant investments in research and development for our other potential products. We expect that losses will fluctuate from year to year and that such fluctuations may be substantial.

In the third quarter of 2001, in connection with our overall review of accounting policies concurrent with our merger with Aurora, we elected to change our revenue recognition policy for collaborative and other research and development revenues from the EITF 91-6 method to the Substantive Milestone Method. We believe this method is preferable because it is more reflective of our on-going business operations and more consistent with industry practices following the prior year implementation of SAB 101, "Revenue Recognition in Financial Statements", throughout the biotechnology industry. The impact of the adoption of this new accounting policy for revenue recognition was to defer revenue recognition for certain portions of revenue previously recognized under our collaborative agreements into future accounting periods. Pursuant to this change in accounting principle we recorded a one-time non-cash charge of \$25,901,000. The results of the first two quarters of 2001 have been restated in accordance with our new revenue recognition policy. The pro forma amounts presented in the consolidated statements of operations were calculated assuming the accounting change was made retroactively to prior periods.

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### RESULTS OF OPERATIONS

The following discussions relating to net loss, net loss per basic and diluted common share and revenue for the three and nine months ended September 30, 2001 and 2000 reflect the pro forma results as if we have followed the Substantive Milestone Method since our inception.

THREE MONTHS ENDED SEPTEMBER 30, 2001 COMPARED WITH THREE MONTHS ENDED SEPTEMBER 30, 2000.

Our net loss for the three months ended September 30, 2001, was \$11,480,000 or \$0.15 per basic and diluted common share, including merger related expenses of \$15,751,000, compared to a net loss \$24,151,000 or \$0.36 per basic and diluted common share for the three months ended September 30, 2000.

Total revenues increased to \$40,368,000 in the third quarter of 2001 from \$32,923,000 in the third quarter of 2000.

Royalties consist primarily of Agenerase royalty revenue from GlaxoSmithKline ("GSK"). Agenerase royalty revenue is based on estimated and actual worldwide net sales of Agenerase as provided by GSK.

Product sales include instrumentation sales, technology licensing and biotechnology product sales as well as sales of commercial drug substance to

Kissei in Japan.

The slight decrease in product sales in the third quarter of 2001 from the third quarter of 2000 is due to decreased instrumentation revenue, partially offset by increased technology licensing revenue and increased biotechnology product revenue. The decrease in instrumentation revenue is attributed to the completion in late 2000 and early 2001 of several collaborative efforts which have not been replaced, due in part to Aurora's shift in focus toward technology licensing and discovery service activity. The increase in biotechnology product revenue is attributed to a continued increase in demand for protein drug targets, drug screening assays and other biotechnology products.

Service revenues includes assay development, screening services and contracted product development and manufacture.

Service revenue increased \$1,377,000 in the third quarter of 2001 to \$6,445,000 from \$5,068,000 in the third quarter of 2000. The increase in service revenues is attributable to new agreements for screening services entered into in late 2000 and early 2001.

In the third quarter of 2001, we recognized \$17,889,000 in collaborative and other research and development revenue primarily consisting of research support payments, development reimbursements and amortization of previously received up-front or license payments. Approximately \$10,530,000 of the collaborative and other research and development revenues earned during the third quarter of 2001 was earned under the Novartis collaboration. We recognized \$1,155,000 in revenue for the three months ended September 30, 2001 in connection with an agreement signed with Serono in December of 2000 to discover, develop and market caspase inhibitors. The balance of our collaborative and other research and development revenues for the third quarter of 2001 was earned under collaborations with Eli Lilly, Schering AG, Taisho and Kissei. Comparatively, in the third quarter of 2000 we recognized \$10,737,000 in collaborative and other research and development revenues. We recognized \$5,280,000 under the Novartis collaboration; the balance of collaborative and other research and development revenues earned in the third quarter of 2000 was in connection with the Eli Lilly, Schering AG, Kissei and Taisho collaborations.

Total costs and expenses increased to \$76,521,000 in the third quarter of 2001 from \$48,554,000 in the third quarter of 2000.

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Royalty costs of \$880,000 and \$1,194,000 for the three months ended September 30, 2001 and 2000, respectively, consist primarily of royalty payments to G.D. Searle & Co on the sales of Agenerase.

Cost of products sold decreased \$1,244,000 or 15% to \$6,815,000 for the three months ended September 30, 2001 from \$8,059,000 for the three months ended September 30, 2000. The percentage decrease in cost of products sold is greater than the percentage decrease in product sales due to a change in the sales mix for the quarter. Instrumentation revenue, which has lower gross margins, decreased during the quarter while technology license and biotechnology product sales, which have higher gross margins, increased during the quarter.

Cost of service revenues increased from \$2,043,000 for the three months ended September 30, 2000 to \$2,968,000 for the three months ended September 30, 2001 due to a related increase in service revenues.

Research and development expenses increased to \$38,116,000 in the third quarter of 2001 from \$26,230,000 in the third quarter of 2000 principally due to the continued expansion of our research and development operations and an increase in the number of drug development candidates, from eight candidates during the third quarter of 2000 to more than ten candidates during the third quarter of 2001. Additionally, there were increased research activities associated with our kinase program. Related to our expansion were increases in personnel, facilities expenses, equipment depreciation and increased technology license payments for access to gene database information. We anticipate research and development expenses to continue to increase as personnel are added and research and development activities are expanded to accommodate our existing collaborations and additional commitments we may undertake in the future.

Sales, general and administrative expenses increased to \$11,991,000 for the third quarter of 2001 compared to \$11,028,000 for the third quarter of 2000. The slight increase is primarily a result of increased personnel and professional expenses. We expect sales, general and administrative expenses to continue to increase as we continue to invest in the infrastructure to support our continued growth. Merger related costs of \$15,751,000 represent costs associated with the acquisition of Aurora completed on July 18, 2001.

Interest income increased approximately \$2,980,000 to \$12,223,000 for the third quarter of 2001 from \$9,243,000 for the third quarter of 2000. The

increase is due to a higher level of cash and investments in the third quarter of 2001 versus the third quarter of 2000. The increase in cash and investments is primarily a result of the proceeds received from the issuance of \$345,000,000 of convertible subordinated notes in September 2000. We previously issued \$175,000,000 of convertible subordinated notes in March 2000, which were called in September 2000 and subsequently converted to equity.

Interest expense increased to approximately 4,927,000 in the third quarter of 2001 from 2,666,000 for the third quarter of 2000. The increase is due to interest expense associated with the convertible subordinated notes issued in September 2000.

In the third quarter of 2000 we recognized debt conversion expense of \$14,375,000, representing the "make-whole" payment resulting from the call for redemption of our \$175,000,000 aggregate principal amount of 5% Convertible Subordinated Notes due March 2007 (the March Notes). As a result of the call for redemption issued on September 15, 2000, the holders of the March Notes were entitled to a "make-whole" payment of \$82.14 per \$1,000 principal amount of the March Notes, which was paid in cash on October 5, 2000.

Using the equity method of accounting we recorded \$335,000 as our share of loss in Altus Biologics Inc. (Altus) for the third quarter of 2001, compared with \$417,000 as our share of losses for the third quarter of 2000. Effective September 28, 2001, coincident with a financial restructuring of

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Altus, Vertex changed its method of accounting for Altus from the equity method to the cost method (See Note 4 of Notes to Condensed Consolidated Financial Statements).

Effective July 1, 2001, we adopted Derivative Implementation Group Issue No. A17, "Contracts that Provide for Net Share Settlement" ("DIG A17"). Pursuant to the adoption of DIG A17 we recorded a \$17,749,000 cumulative effect of a change in accounting principle to reflect the value of warrants held in Altus. As of September 30, 2001, the warrants no longer qualified as derivatives under DIG A17 due to changes in the terms of the warrants coincident with a financial restructuring of Altus.

NINE MONTHS ENDED SEPTEMBER 30, 2001 COMPARED WITH NINE MONTHS ENDED SEPTEMBER 30, 2000

Our net loss for the nine months ended September 30, 2001 was \$37,072,000 or \$0.50 per basic and diluted common share, including merger related expenses of \$21,293,000, compared to a net loss \$36,438,000 or \$0.55 per basic and diluted common share for the nine months ended September 30, 2000.

Total revenues increased to \$115,965,000 for the nine months ended September 30, 2001 from \$100,151,000 for the nine months ended September 30, 2000.

The slight increase in product sales in 2001 from 2000 is due to increased technology licensing revenue and increased biotechnology product revenue. The increase in biotechnology revenue is attributed to a continued increase in demand for protein drug targets, drug screening assays and other biotechnology products.

Service revenues increased \$3,544,000 in the first nine months of 2001 to \$17,786,000 from \$14,242,000 in the first nine months of 2000. The increase in service revenues is attributable to new strategic alliances and screening collaborations entered into in late 2000 and early 2001.

For the nine months ended September 30, 2001, we recognized \$49,735,000 in collaborative and other research and development revenues primarily consisting of research support payments, development reimbursements, amortization of previously received up-front or license payments and milestones. Approximately \$26,152,000 of the collaborative and other research and development revenues earned during the nine months ended September 30, 2001 was earned under the Novartis collaboration, which was entered into in May 2000 to discover, develop and commercialize small molecule drugs targeted at the kinase protein family. Additionally for the same period, we recognized \$3,466,000 under the Serono collaboration. The balance of our collaborative and other research and development revenues for the nine months ended September 30, 2001 was earned under collaborations with Eli Lilly, Schering AG, Taisho and Kissei. Comparatively, in the nine months ended September 30, 2000 we recognized \$36,736,000 in collaborative and other research and development revenues. We recognized \$8,247,000 under the Novartis collaboration; the balance of collaborative and other research and development revenues earned in the nine months ended September 30, 2000 was under the Eli Lilly, Schering AG, Kissei and Taisho collaborations.

Total costs and expenses increased to \$192,244,000 in the first three-quarters of 2001 from \$137,299,000 for the same period in 2000.

Royalty costs of \$2,733,000 and \$3,246,000 for the nine months ended September 30, 2001 and 2000, respectively, primarily consist of royalty payments to G.D. Searle & Co on the sales of Agenerase.

Cost of products sold decreased \$3,877,000 to \$19,500,000 for the nine months ended September 30, 2001 from \$23,377,000 for the nine months ended September 30, 2000. The percentage decrease in cost of products sold is attributable to a change in the sales mix for the quarter. Instrumentation revenue, which has lower gross margins, decreased while technology license and biotechnology product sales, which have higher gross margins, increased.

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Cost of service revenues increased to \$7,726,000 for the nine months ended September 30, 2001 from \$6,349,000 for the nine months ended September 30, 2000 due to a corresponding increase in service revenues.

Research and development expenses increased to \$104,048,000 in the first three quarters of 2001 from \$71,469,000 for the same period of 2000 principally due to the continued expansion of our research and development operations and an increase in development activities, particularly associated with our p38 MAP kinase program and our IMPDH inhibitor program. Additionally, there was increased research activities associated with our kinase program. Related to our expansion were increases in personnel, facilities expenses, equipment depreciation and increased technology license payments for access to gene database information.

Sales, general and administrative expenses increased to \$36,944,000 for the nine months ended September 30, 2001 compared to \$32,858,000 for the nine months ended September 30, 2000. The increase is primarily a result of increased personnel and professional expenses. We expect sales, general and administrative expenses to continue to increase as we continue to invest in the infrastructure to support our continued growth. Merger related costs of \$21,293,000 represent costs associated with the acquisition of Aurora completed on July 18, 2001.

Interest income increased approximately 63% to \$37,061,000 during 2001 from \$22,739,000 in 2000. The increase is due to a higher level of cash and investments during the period. The increase in cash and investments is primarily a result of the proceeds received from the issuance of \$345,000,000 of convertible subordinated notes in September 2000.

Interest expense increased to approximately \$14,809,000 for the nine month period ended September 30, 2001 from \$6,597,000 for the same period in 2000. The increase is due to interest expense associated with the convertible subordinated notes issued in September of 2000.

In the nine months ended September 30, 2000, we recognized debt conversion expense of \$14,375,000 representing the "make-whole" payment resulting from the call for redemption of the March Notes.

Using the equity method of accounting we recorded \$662,000 as our share of loss in Altus Biologics Inc. (Altus) for the nine months ended September 30, 2001, compared with \$393,000 as our share of losses for same period in 2000. Effective September 28, 2001, coincident with a financial restructuring of Altus, Vertex changed its method of accounting for Altus from the equity method to the cost method (See Note 4 of Notes to Condensed Consolidated Financial Statements).

Effective July 1, 2001, we recorded a \$17,749,000 cumulative effect of a change in accounting principle, pursuant to the adoption of DIG A17, to reflect the value of warrants held in Altus. As of September 30, 2001, the warrants no longer qualified as derivatives under DIG A17 due to changes in the terms of the warrants coincident with a financial restructuring of Altus.

### LIQUIDITY AND CAPITAL RESOURCES

We have funded our operations principally through strategic collaborative agreements, public offerings and private placements of our equity and debt securities, equipment lease financing, and investment income. With the approval and launch of Agenerase in April 1999, we began receiving product royalty revenues. In 2000, we completed private placements of \$175,000,000 of 5% convertible subordinated notes due March 2007 and \$345,000,000 of 5% convertible subordinated notes due September 2007.

We have continued to increase and advance products in our research and development pipeline. Consequently, we expect to incur losses on a quarterly and annual basis as we continue to develop existing and future compounds and to conduct clinical trials of potential drugs. We also expect to incur

substantial administrative and commercialization expenditures in the future and additional expenses related to filing, prosecution, defense and enforcement of patent and other intellectual property rights.

We expect to finance these substantial cash needs with future payments under our existing and future collaborative agreements, royalties from the sales of Agenerase, existing cash and investments of \$730,327,000 at September 30, 2001, together with investment income earned thereon, and facilities and equipment financing. To the extent that funds from these sources are not sufficient to fund our activities, it will be necessary to raise additional funds through public offerings or private placements of securities or other methods of financing. There can be no assurance that such financing will be available on acceptable terms, if at all.

Our aggregate cash and investments decreased for the nine months ended September 30, 2001 compared with the twelve months ended December 31, 2000 to \$730,327,000 from \$814,061,000, respectively. Cash used by operations, principally to fund research and development activities, was \$50,331,000 during the nine months ended September 30, 2001. We continue to invest in equipment and leasehold improvements for facilities to meet the operating needs associated with our growth in headcount. For the first nine months of 2001, property and equipment expenditures were \$42,171,000. Cash provided by financing activities for the nine months ended September 30, 2001 was \$12,636,000 including \$16,229,000 from the issuance of common stock under employee stock option and benefit plans for the nine months partially offset by \$3,365,000 of cash used for the repayment of capital lease obligations.

### FORWARD-LOOKING STATEMENTS

This discussion contains forward-looking statements, including our expectation that (i) our losses will continue, (ii) our research and development expenses and sales, general and administrative expenses will increase, (iii) that we will finance our cash needs with future payments under existing and future collaborative agreements, royalties and existing cash and investments and (iv) the Chiron litigation will not have a material adverse effect on us. While management makes its best efforts to be accurate in making forward-looking statements, such statements are subject to risks and uncertainties that could cause our actual results to vary materially. These risks and uncertainties include, among other things, our inability to successfully integrate Aurora into our existing business, costs related to the integration of Aurora, the failure to qualify the merger for pooling of interests accounting treatment, the termination of existing Aurora pharmaceutical and biotechnology collaborations, our inability to further identify, develop and achieve commercial success for new products and technologies, the possibility of delays in the research and development necessary to select drug development candidates and delays in clinical trials, the risk that clinical trials may not result in marketable products, the risk that we may be unable to successfully finance and secure regulatory approval of and market our drug candidates, our dependence upon pharmaceutical and biotechnology collaborations, the levels and timing of payments under our collaborative agreements, uncertainties about our ability to obtain new corporate collaborations and acquire new technologies on satisfactory terms, if at all, the development of competing systems, our ability to protect our proprietary technologies, patent-infringement claims, risks of new, changing and competitive technologies and regulations in the U.S. and internationally. We disclaim any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

### LEGAL PROCEEDINGS

Chiron Corporation (Chiron) filed suit on July 30, 1998 against Vertex and Eli Lilly and Company in the United States District Court for the Northern District of California, alleging infringement by the defendants of three U.S. patents issued to Chiron. The infringement action relates to research activities by the defendants in the hepatitis C viral protease field and the alleged use of inventions claimed by Chiron in connection with that research. Chiron has requested damages in an unspecified amount, as

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well as an order permanently enjoining the defendants from unlicensed use of the claimed Chiron inventions. During 1999, Chiron requested and was granted a reexamination by the U.S. Patent and Trademark Office of all three of the patents involved in the suit. Chiron also requested and, over the opposition of Vertex and Lilly, was granted a stay in the infringement lawsuit, pending the outcome of the patent reexamination. That reexamination proceeding is still ongoing and the stay is still in effect. However, a Notice of Intent to Issue a Reexamination Certificate has been issued in two of three Chiron patents in suit. While the length of the stay and the final outcome of the lawsuit cannot

be determined, we believe that the plaintiff's claims are without merit and intend to defend the lawsuit, if and when it resumes, vigorously.

#### RECENT ACCOUNTING PRONOUNCEMENTS

In June 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standard ("SFAS") No. 141, "Business Combinations". SFAS No. 141 requires that all business combinations be accounted for under the purchase method only and that certain acquired intangible assets in a business combination be recognized as assets apart from goodwill. SFAS No. 141 is effective for all business combinations initiated after June 30, 2001 and for all business combinations accounted for by the purchase method for which the date of acquisition is after June 30, 2001.

In June 2001, the FASB issued SFAS No. 142, "Goodwill and Other Intangible Assets," which requires that ratable amortization of goodwill be replaced with periodic tests of the goodwill's impairment and that intangible assets other than goodwill be amortized over their useful lives. The provisions of SFAS No. 142 will be effective for fiscal years beginning after December 15, 2001, and will thus be adopted by the Company, as required, on January 1, 2002. We do not expect SFAS No. 142 will have a material effect on our financial position and results of operations.

In October 2001, the FASB issued SFAS No. 144 "Accounting for the Impairment of Long-Lived Assets". SFAS No. 144 supercedes SFAS No. 121 "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of' and provides a single accounting model for long-lived assets to be disposed of. The provisions of SFAS No. 144 will be effective for fiscal years beginning after December 15, 2001. We do not expect SFAS No. 144 will have a material effect on our financial position and results of operations.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There are no material changes to our assessment of market risk as disclosed in our Annual Report on Form 10-K and Aurora's Supplemental Financial Information on Form 8-K for the year ended December 31, 2000.

### PART II. OTHER INFORMATION

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a) Exhibits:

 $18.1\ \text{Letter}$  from PricewaterhouseCoopers LLP re: Change in Accounting Principle

(b) Reports on Form 8-K:

On September 20, 2001, we filed a Report on Form 8-K dated September 20, 2001 under Item 5, the financial results for the 31-day period ending August 31, 2001.

On September 28, 2001, we filed a Report on Form 8-K/A dated July 18, 2001 under Item 7(b), reporting the unaudited pro forma combined financial information of Vertex Pharmaceuticals Incorporated and Aurora Biosciences Corporation.

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### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

VERTEX PHARMACEUTICALS INCORPORATED

November 14, 2001

By: /s/ JOHANNA MESSINA POWER

Johanna Messina Power CONTROLLER (PRINCIPAL ACCOUNTING OFFICER)

November 14, 2001

Board of Directors Vertex Pharmaceuticals Incorporated 130 Waverly Street Cambridge, Massachusetts 02139-4242

Dear Directors:

We are providing this letter to you for inclusion as an exhibit to your Form 10-0 filing pursuant to Item 601 of Regulation S-K.

We have been provided a copy of the Company's Quarterly Report on Form 10-Q for the period ended September 30, 2001. Footnote 3 therein describes a change in accounting principle from recognizing collaborative and other research and development revenue pursuant to the method described as the EITF 91-6 method to the substantive milestone method. It should be understood that the preferability of one acceptable method of accounting over another for revenue recognition for those types of revenues has not been addressed in any authoritative accounting literature and, in expressing our concurrence below, we have relied on management's determination that this change in accounting principle is preferable. Based on our reading of management's stated reasons and justification for this change in accounting principle in the Form 10-Q, and our discussions with management as to their judgment about the relevant business planning factors relating to the change, we concur with management that such a change represents, in the Company's circumstances, the adoption of a preferable accounting principle in conformity with Accounting Principles Board Opinion No. 20.

We have not audited any financial statements of the Company as of any date or for any period subsequent to December 31, 2000. Accordingly, our comments are subject to change upon completion of an audit of the financial statements covering the period of the accounting change.

Very truly yours,

/s/ PricewaterhouseCoopers LLP